Scaling Solar World Bank Group



A World Bank Group solution to rapidly expand private investment in utility-scale solar PV

Rome - Italy October 28, 2016

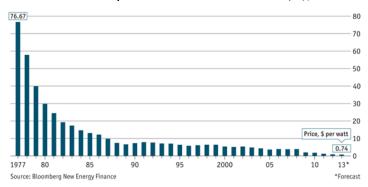
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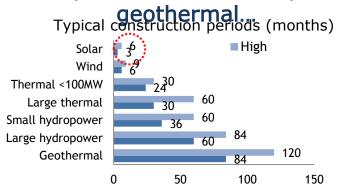
Solar power generation has reached a *tipping* point

The economics of utility-scale solar PV power have reached a tipping point...

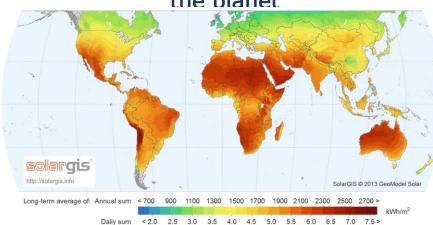
Price of crystalline silicon PV cells, \$/W



Solar power can be built in 3-6 months vs. 3-10 years for thermal, hydro &

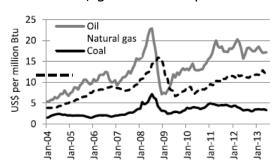


...and many IFC markets benefit from some of the best irradiation levels on the planet



....and many countries need to diversify away from a dependency on HFO and

fossil fuelsEvolution of oil, gas and coal prices since 2004



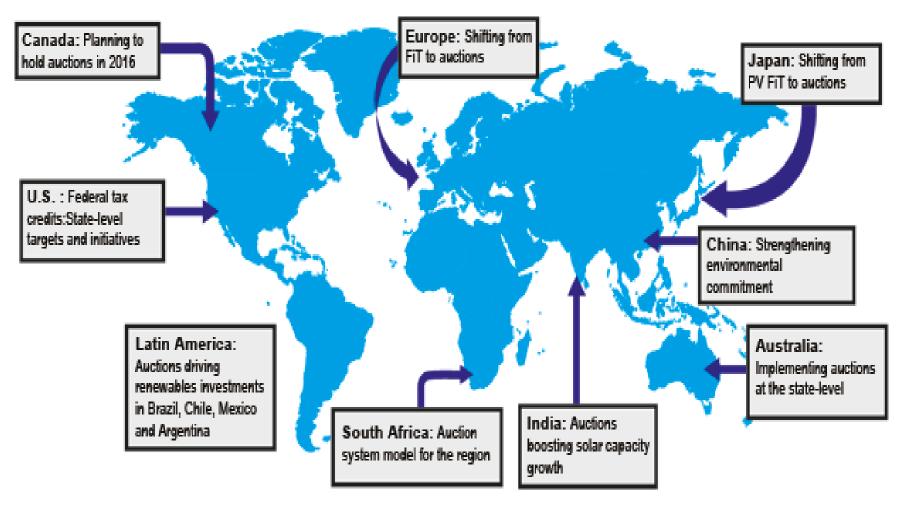


But investment in solar PV is slow...

- X Lack of market scale
- Lack of competition
- High transaction costs
- High perceived risk and cost of capital
- Limited institutional capacity

Renewables Auctions Becoming Widespread

Select Renewable Energy Policies Globally



Source: REN21, BMI

Scale, standardization & competition are needed

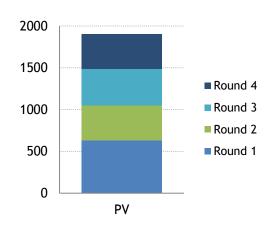
Case Study: Dramatic tariff reductions have been achieved in South Africa

Large, repeat allocation

Capacity build-up

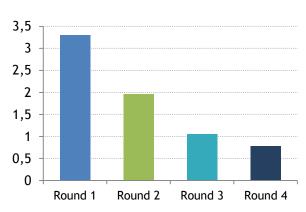
Strong competition Tariff decrease Inclusive Framework Proven bankable Program
expansion
High investor
interest

Capacity allocated per round (MW)



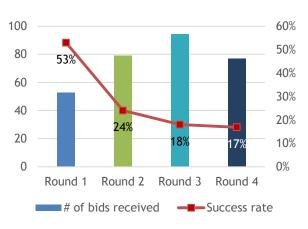
√ +1,900 MW of solar PV power

Tariffs per round (ZAR/kWh)



√ Tariff drop of -76% for PV projects over the 4 rounds

Number of received bids and success rate (includes wind)



 Surge in investor interest and increasing selectivity in bidders afforded

The WBG solution: A "One-Stop-Shop"

Scaling Solar is a **Official** shop" for Governments to rapidly mobilize competitive privately funded grid connected solar projects within 2 years of engaging our team.



<u>Scaling Solar brings together several World Bank Group services under a single engagement:</u>

- ✓ Advice to assess the right size and location for power plants in grid.
- ✓ Simple and rapid tendering to ensure strong competition from committed industry players.
- ✓ Standardized, balanced project documents to eliminate drafting and negotiation delays.
- ✓ Competitive financing and insurance attached to tender and available to all bidders.
- Risk management and credit enhancement products to lower financing costs and scaling solar's comprehensive package delivers speed and certainty and addresses barriers at every stage of the development life cycles is the lowest possible prices.
- ⇒ As it is implemented across multiple countries, Scaling Solar will also deliver market scale, allowing smaller countries to enjoy the purchasing power of bigger and more developed economies.



How will it work? Scaling Solar's 5 steps



- Several WBG instruments brought together under a single product offering
- Client governments would engage in a single mandate to access the "onestop-shop"



Project Preparation

Bid

3 Tender Process & Award

Financial Close

Constructio

& Operation

- Technical and economic analysis for optimal size and location of PV plants
- Site investigation
- Legal & regulatory analysis

 Template tender documents

Preparation

- Template project documents
- Attachment of stapled financing, insurance and credit enhancement

- Request for qualification
- Bidder consultation
- Request for proposals
- Proposal review and award
- Signing of project documenta

- Finalization of equipment, construction and operation contracts
- Final project approvals
- Finalization of loan agreements, insurance and risk management

Construction

- Commissioning
- Operation

6 months

10 months

8 months





What's new about this?

Delivery Speed & Efficiency

- ✓ Templates (RFQ, RFP, PPA, GSA) support rapid & low cost tender preparation
- ✓ Balanced docs and stapled financing avoid negotiation

Optimization & Risk Mgmt

- ✓ Site selection & development minimize uncertainty and optimize for grid
- Stapled PRI and off-taker credit enhancement lower risks & so tariffs

Economies of Scale

- ✓ Standardization across multiple countries creates large regional market
- Delivers benefits of economies of scale



Government Support Agreement (GSA)

- Scaling Solar designed for countries without IPP track records, so Government support is critical to attract investment
- Many Governments dislike overarching sovereign guarantees ... so Scaling Solar does not require one
- Primary credit enhancement is an escrow account / LC maintained by the utility Government's financial obligation is limited to a buy-out obligation in the event of repeated non-payment and exhaustion of escrow / LC
- Other areas of Government support:
 - General commitment to the project
 - Permits
 - Direct Agreement and Legal Opinion
 - Non-discrimination and protection from harassment
 - Bank accounts and transferability, convertibility, and availability of currency



Not all countries are suitable for Scaling Solar

Key characteristics of suitable countries:

- ✓ Solar should be justifiable considering competing options
- √ Government interested to scale up solar quickly
- √ Alternatives (negotiated deals or FiT) have not worked
- ✓ Power market: regulated with limited/no IPPs and single buyer
- ✓ Weak off-taker
- ✓ Grid able to absorb at least 30 MW; multiple sites OK



Looking forward

✓Zambia: winning bidders selected for Round 1 (100 MW); Round 2 (200 MW) starting

✓Next:

- ✓ Senegal, Madagascar and Ethiopia;
- √West Bank scoping study;
- ✓ Afghanistan early discussions
- **✓ South East Asia**
- ✓ Exploring opportunities in Eastern Europe & Central Asia



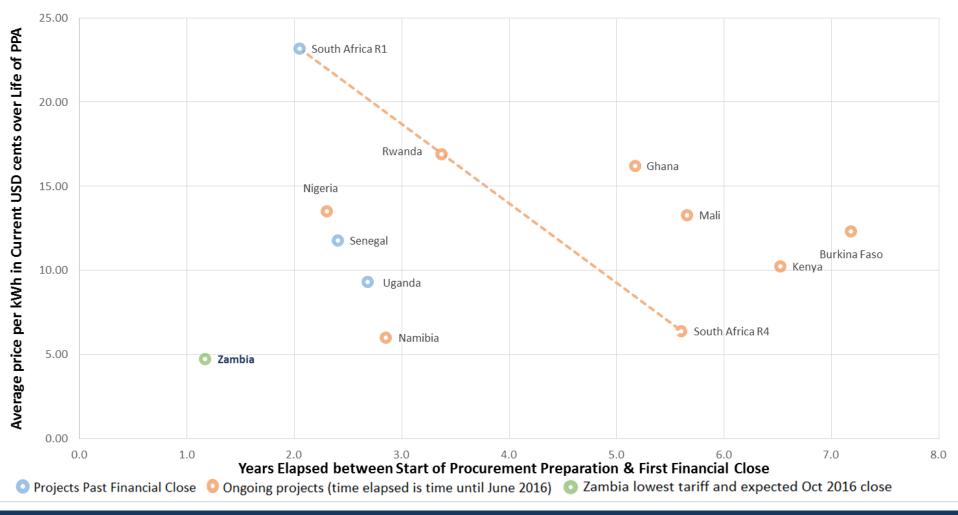
Scaling Solar tender results in Zambia

Projects were developed and tender was prepared and executed to conclusion in <u>9 months</u>

		Mosi-oa Tunya
	West lunga Site	Site
Neoen / First Solar	6.0150	6.1350
ENEL Green Power	7.7989	7.8390
Access / EREN Zambia 1	8.2879	8.9509
MULILO Zambia PV1		0.4000
Consortium	8.4000	8.4000
EP.DEnergies Normalles xed is equivaled to the average of 19850		
SEP CAVIGITUTIOLIANS over contract 110260004.7c/kWh10.6000		

Scaling Solar in Zambia relative to regional benchmarks

Sub-Saharan Solar PV: Comparisons of Tariff and Time to Market



Developers that have participated in Scaling Solar tenders



















































What are the benefits?

1. For Governments:

- Speed
- Reduced cost
- Certainty
- Competitive fixed-rate tariffs
- 2. For Project Developers:
- Market creation
- Reduced development time
- Level playing field
- Regional scale

3. For Donors*:

- ✓ Reach
- Leverage
- Transparency
- Impact

^{*} Opportunities for donors include: funding transaction advisory (steps 1-3) or provision of capital grants to all bidders to lower tariffs and improve affordability

Questions or Interest? Please contact us

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